

Reading and Interpreting Financial Statements

May 14, 2025

Agenda

01 Introduction

Understanding Financial Statements

02 Balance Sheet

03 Income Statement

04 Statement of Cash Flows

05 Notes to the Financial Statements

06 Brief Summary - Trend Analysis and Benchmarking



A blurred background image showing a business setting. In the foreground, a person's hand is using a black calculator with gold-colored buttons. Another hand holds a black pen with gold-colored accents, poised to write on a document. In the background, another person's hands are visible, and a laptop is partially seen. The overall scene suggests a professional or financial context.

0

1

Introduction

Introduction

Financial statements represent the clearest picture of the historical and *as at* position of the business.

Through this snapshot, we can:

1. Generate relevant insights into the present state of the company
2. Develop forecasts regarding the future prospects of the business

Throughout this presentation, we will be taking a look at the financial statements, the stories they tell and how relationships between the statements and the data allow us a peek into the future of the company.



0 2 Understanding Financial Statements: Balance Sheet



Balance Sheet

01

What is the balance sheet?

Snapshot of the company's assets, liabilities and equity components at a specific point in time

- Is the company sufficiently liquid in the short-term?
- How does its debt compare to its equity?
- Has it been historically profitable?
- Is the asset base growing?
- How is the company funded?

02

Preliminary Insights

03

Example

Company ABC:

- Relatively stable
- Small retail company
- Generally profitable

Liquidity Ratios
Solvency Ratios
Movement Analysis

04

Further Insights – Ratios and Analysis

Example 1 – Balance Sheet

Company ABC Balance Sheet

| | Year 2024 | Year 2023 | Change |
|----------------------------|-----------|-----------|---------|
| ASSETS | | | |
| Cash | 7,315 | 6,419 | 896 |
| Accounts Receivable | 1,817 | 1,972 | (155) |
| Inventories | 8,456 | 8,908 | (452) |
| Total Current Assets | 17,588 | 17,299 | |
| Property Plant & Equipment | 15,436 | 16,141 | (705) |
| 4 Total Assets | 33,024 | 33,440 | |
| LIABILITIES | | | |
| Accounts Payable | 14,412 | 15,257 | (845) |
| 1 Revolving Credit Line | - | 1,283 | (1,283) |
| Total Current Liabilities | 14,412 | 16,540 | |
| Long-Term Debt | 6,309 | 6,283 | 26 |
| Total Liabilities | 20,721 | 22,823 | |
| EQUITY | | | |
| 2 Common Equity | 4,845 | 4,099 | 746 |
| 3 Retained Earnings | 7,458 | 6,518 | 940 |
| Total Shareholders' Equity | 12,303 | 10,617 | |
| Total Liabilities & Equity | 33,024 | 33,440 | |

Preliminary Insights and Movement Analysis

1. The company repaid or cancelled its revolving line of credit without acquiring significant amounts of additional debt (Compare to statement of cash flows and the notes)
2. The company potentially issued shares to its owners during the year (Compare to statement of changes in equity (SOCE) and statement of cash flows if acquired for cash and the notes)
3. The company appears to be historically profitable based on the accumulation of its retained earnings and has made a profit in the current year (Compare to the SOCE and income statement)
4. The company has had a slight decline in its total assets over the prior year, a further decline in the total assets which results in a net minimal movement on the equity

Example 1 - Ratio Analysis

We are also able to look at the relationships between the data and determine appropriate ratios for the tests of liquidity, solvency and efficiency. These ratios are not to be considered in isolation and must be thought of in terms of the industry, internal corporate strategy and other factors which make understanding the business vital.

Our liquidity ratios indicate whether a particular company will be able to pay off its short-term debts with its existing liquid/current assets. This analysis excludes the business' ability to raise capital in the short-term.

Generally, the higher this ratio, the less likely that an entity will experience a liquidity shortfall in the short term. However, this is not always the case

Example 1 – Liquidity Ratios

Liquidity Ratios

| | | | 2024 | 2023 | | |
|---------|---|---|------|-------------------------|-------|-------|
| | | | | | 2024 | 2023 |
| Current | = | $\frac{\text{Current Assets}}{\text{Current Liabilities}}$ | = | $\frac{17,588}{14,412}$ | 1.22x | 1.05x |
| Quick | = | $\frac{\text{Current Assets} - \text{Inventory}}{\text{Current Liabilities}}$ | = | $\frac{9,132}{14,412}$ | 0.63x | 0.51x |

Current ratio of approximately 1.22 suggests that Company ABC has \$1.22 in current assets for every dollar of current liabilities, indicating a reasonable level of liquidity.

The **quick ratio** is a more stringent measure of liquidity. It excludes inventories from current assets before dividing by current liabilities as the inclusion of inventories involves certain assumptions.

We see that Company ABC has generated a quick ratio of less than 1 for both years. This may raise additional questions if further analysis indicates that inventory is slow-moving and the entity may experience a shortfall

Example 1 – Solvency Ratios

Solvency Ratios

All figures in USD thousands unless stated

| | | | 2024 | 2023 | | 2024 | 2023 |
|-----------------------|---|--|-------------------------|-------------------------|---|-------|-------|
| Total Asset to Equity | = | $\frac{\text{Total Assets}}{\text{Equity}}$ | $\frac{33,024}{12,303}$ | $\frac{33,440}{10,617}$ | = | 2.68x | 3.15x |
| Debt to Equity | = | $\frac{\text{Total Liabilities}}{\text{Equity}}$ | $\frac{20,721}{12,303}$ | $\frac{22,823}{10,617}$ | = | 1.68x | 2.15x |

While our liquidity ratios take a short-term view, our solvency ratios consider the ability of the company to be able to pay off its long-term debts and meet longer term obligations. This class of ratios provides insight into the long-term viability of the company.

Common ratios considered are debt to equity, total assets to equity and the interest coverage ratio.

Example 1 – Solvency Ratios

(cont'd)

The **Debt to Equity Ratio** is calculated by dividing a company's total liabilities by its shareholders' equity. This ratio indicates the proportion of debt and equity used to finance the company's assets

Based on the example above, the company has a debt to equity ratio of 1.68 which indicates a moderate level of leverage, suggesting that the company is using debt to finance its operations but not excessively

The **Interest Coverage Ratio** measures a company's ability to pay interest on its outstanding debt. It is calculated by dividing the company's earnings before interest and taxes (EBIT) by its interest expenses. This ratio indicates how easily a company can cover its interest obligations with its operating income. A higher ratio suggests that the company is more capable of meeting its interest payments, which is a sign of financial stability.

Red Flags in Balance Sheets and related notes

Common red flags in the balance sheet include:

1. High Debt Levels Relative to Equity (Debt-to-Equity Ratio)
2. Declining or Negative Cash Flow
3. Consistently low or declining current ratio
4. Long Outstanding Accounts Receivable
5. Increasing accumulated deficit
6. Significant related party funding

Red Flags in Balance Sheets - Liquidity

COMPANY XYZ

Statement of Financial Position

, 2024

(Expressed in Jamaican dollars)

| | <u>2024</u> | <u>2023</u> |
|---------------------------------------|---------------------|---------------------|
| CURRENT ASSETS | | |
| Cash and cash equivalents | 397,227 | 271,706 |
| Short-term investment | - | 300,633 |
| Accounts receivable and prepayments | 1,944,157 | 1,479,682 |
| Inventories | 2,499,921 | 2,217,836 |
| Taxation recoverable | 28,888 | 27,316 |
| Due from other related party | - | 10,434 |
| | <u>4,870,193</u> | <u>4,307,607</u> |
| CURRENT LIABILITIES | | |
| Accounts payable | 4,749,229 | 5,256,049 |
| Current maturities of long-term loans | 1,609 | 3,909 |
| Due to immediate holding company | 2,725,526 | 5,356,597 |
| Debenture | <u>911</u> | <u>911</u> |
| | <u>7,477,275</u> | <u>10,617,466</u> |
| NET CURRENT LIABILITIES | <u>(2,607,082)</u> | <u>(6,309,859)</u> |
| Current Ratio | 0.65 | 0.41 |

Insights and Movement Analysis

The financial results of Company XYZ indicate net negative working capital for the periods ended in 2024 and 2023. In both years, the company has had current and quick ratios below 1 which suggests that the company may have difficulty covering its short-term liabilities with its short-term assets.

One may consider:

1. How do these ratios compare to the industry average?
2. What is the quality of the current assets listed on the balance sheet such as the collectability of the receivables and salability of inventory?
3. Does the company have plans in place to arrest the working capital deficit?
4. Are there any concerns arising in relation to going concern?

Red Flags in Balance Sheets - Solvency

| Company XYZ | | |
|-------------------------------------|-------------------------|-------------------------|
| | 2024 | 2023 |
| Equity and Liabilities | | |
| EQUITY | | |
| Capital and reserves | | |
| Share capital | 5,426.00 | 5,426.00 |
| Additional capital | 152,579,701.00 | 152,579,701.00 |
| Accumulated surplus | 78,542,617.00 | 44,706,337.00 |
| | 231,127,744.00 | 197,291,464.00 |
| NON-CURRENT LIABILITIES | | |
| Provision | 23,333,480.00 | 32,470,480.00 |
| Long-term loans | 768,989,121.00 | 152,143,561.00 |
| | 792,322,601.00 | 184,614,041.00 |
| CURRENT LIABILITIES | | |
| Due to related parties | 63,043,509.00 | 576,768,667.00 |
| Accounts payable | 118,993,679.00 | 4,275,555.00 |
| | 182,037,188.00 | 581,044,222.00 |
| TOTAL EQUITY AND LIABILITIES | 1,205,487,533.00 | 1,162,088,444.00 |
| Total Liabilities | | |
| | 974,359,789.00 | 765,658,263.00 |
| Total Equity | | |
| | 231,127,744.00 | 197,291,464.00 |
| Debt to Equity Ratio | | |
| | 4.22 | 3.88 |

$$\text{Debt to Equity} = \frac{\text{Total Liabilities}}{\text{Equity}}$$

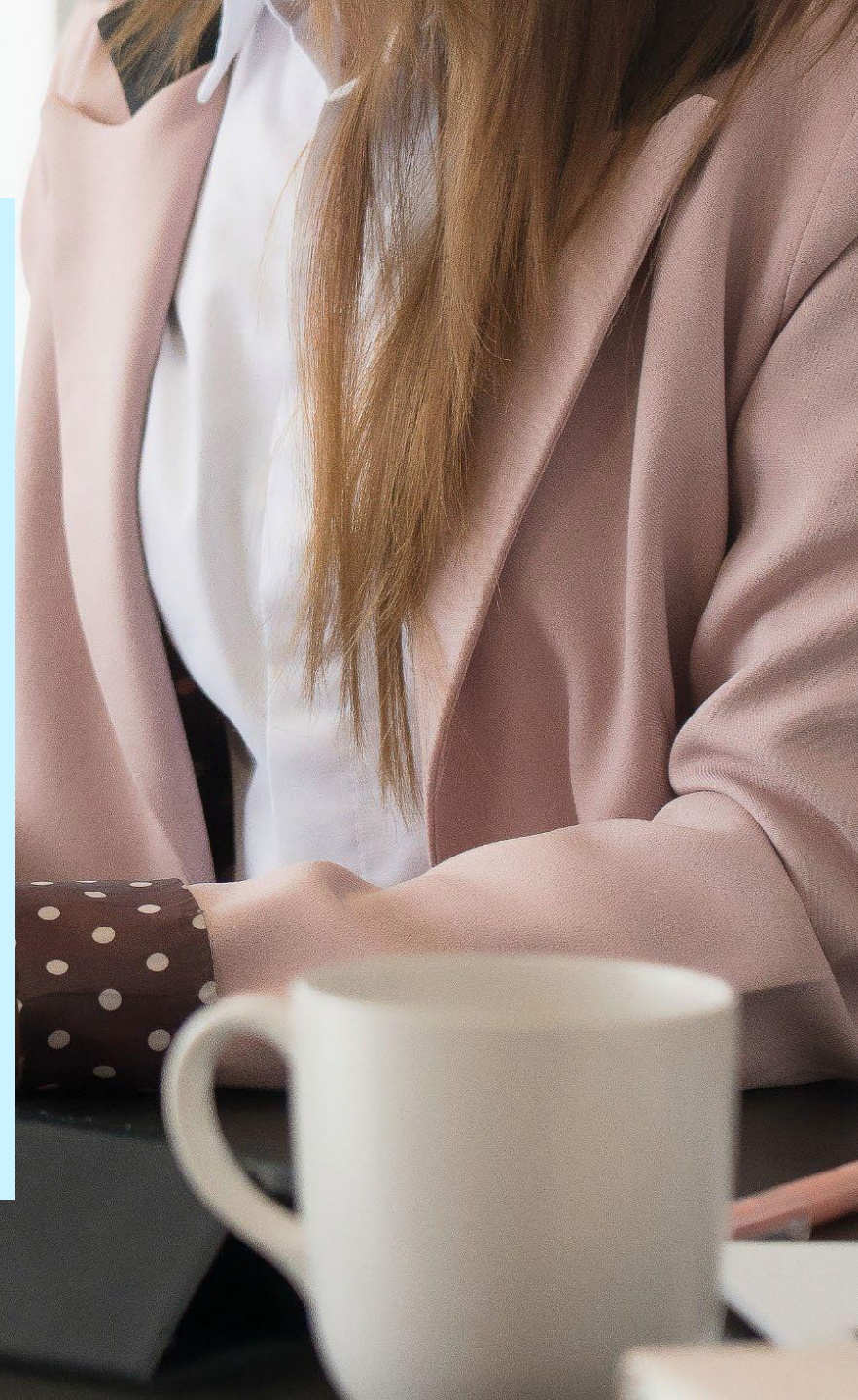
Insights

The financial results extract of Company XYZ indicate a high debt to equity ratio for the periods ended in 2024 and 2023.

One may consider:

- Does the entity generate sufficient cash to meet these debt obligations?
- Are there any covenants attached to this debt which need to be considered?
- If there are covenants which have failed, does this impact going concern?
- What is the resulting interest coverage ratio arising from these debts?

03 Income Statemen t



Income Statement

01

What is the income statement?

- Key focus on the financial performance of the Company during a particular period
- Summary of the company's revenues and expenses including tax, interest, depreciation, etc.

02

Preliminary Insights

- Has there been a reduction or growth in the revenue?
- How well does the company manage its expenses?
- How well does the entity maintain its gross profit and profit margins?

03

Example

Company ABC:

- Relatively stable
- Small retail company
- Generally profitable

04

Further Insights – Ratios and Analysis

- Profitability Ratios
- Movement Analysis

Example 2 – Income Statement

Income Statement

Change

Year 2024

Year 2023

| | | | | |
|---|---------------------------|----------|----------|---------|
| 1 | Revenue | 112,640 | 116,199 | (3,559) |
| | COGS | (97,429) | (99,938) | 2,509 |
| 2 | Gross Profit | 15,211 | 16,261 | (1,050) |
| | SG&A | (10,899) | (11,445) | 546 |
| | Other | (63) | (65) | 2 |
| | EBITDA | 4,249 | 4,751 | (502) |
| | Depreciation ¹ | (1,029) | (1,127) | 98 |
| | EBIT | 3,220 | 3,624 | (404) |
| | Interest Expense | (113) | (124) | 11 |
| | Interest Income | 90 | 104 | (14) |
| | EBT | 3,197 | 3,604 | |
| | Provision for Taxes | (1,139) | (1,227) | 88 |
| | Net Income | 2,058 | 2,377 | (319) |

Preliminary Insights and Movement Analysis

1. The income statement analysis reveals that Company ABC experienced a decline in revenue and gross profit from 2023 to 2024.
2. The gross profit margin remained relatively stable, suggesting that the company managed to maintain its cost structure despite the revenue drop.

Example 1 – Profitability Ratios

| | | | 2024 | 2023 | | 2024 | 2023 |
|-------------------|---|--|------|--------------------------|---|--------|--------|
| Gross Margin | = | $\frac{\text{Gross Profit}}{\text{Revenue}}$ | = | $\frac{15,211}{112,640}$ | = | 13.50% | 13.99% |
| Net Profit Margin | = | $\frac{\text{Net Income}}{\text{Revenue}}$ | = | $\frac{2,058}{112,640}$ | = | 1.83% | 2.05% |

Gross Profit Margin: Indicates the efficiency of production and pricing strategies – For certain industries, there is an expectation that the gross profit margin will remain consistent year on year. Significant deviations from the gross profit margins may indicate inefficiencies in production, operations, pricing

Net Profit Margin: Reflects the overall profitability of the company.

Example 1 – Profitability Ratios (cont'd)

| | | | 2024 | 2023 | | 2024 | 2023 |
|------------------|---|---|------|------------------------|---|--------|--------|
| Return on Equity | = | $\frac{\text{Net Income}}{\text{Equity}}$ | = | $\frac{2,058}{12,303}$ | = | 16.73% | 22.39% |
| Return on Assets | = | $\frac{\text{Net Income}}{\text{Total Assets}}$ | = | $\frac{2,058}{33,024}$ | = | 6.23% | 7.11% |

We can also look at other profitability ratios which allow us to focus on the relationships between the statements. These “return” ratios show how effectively the company is utilizing its assets.

Red Flags in Income Statements and related notes

Common red flags in the income statement include:

1. Declining gross and net profit margins
2. Eroding earnings quality indicated by a significant proportion of non-operating income, including one time gains, when compared to operating income on a continuous basis
3. Significant provisions made for receivables for revenue earned
4. Significant increase in operating expenses (SG&A) without a corresponding increase in revenue.
5. Significant fluctuations in revenue from one period
6. Significant deviations in industry benchmarking
7. Lack of transparency in revenue streams and revenue recognition

Red Flags in Income Statements

Company XYZ

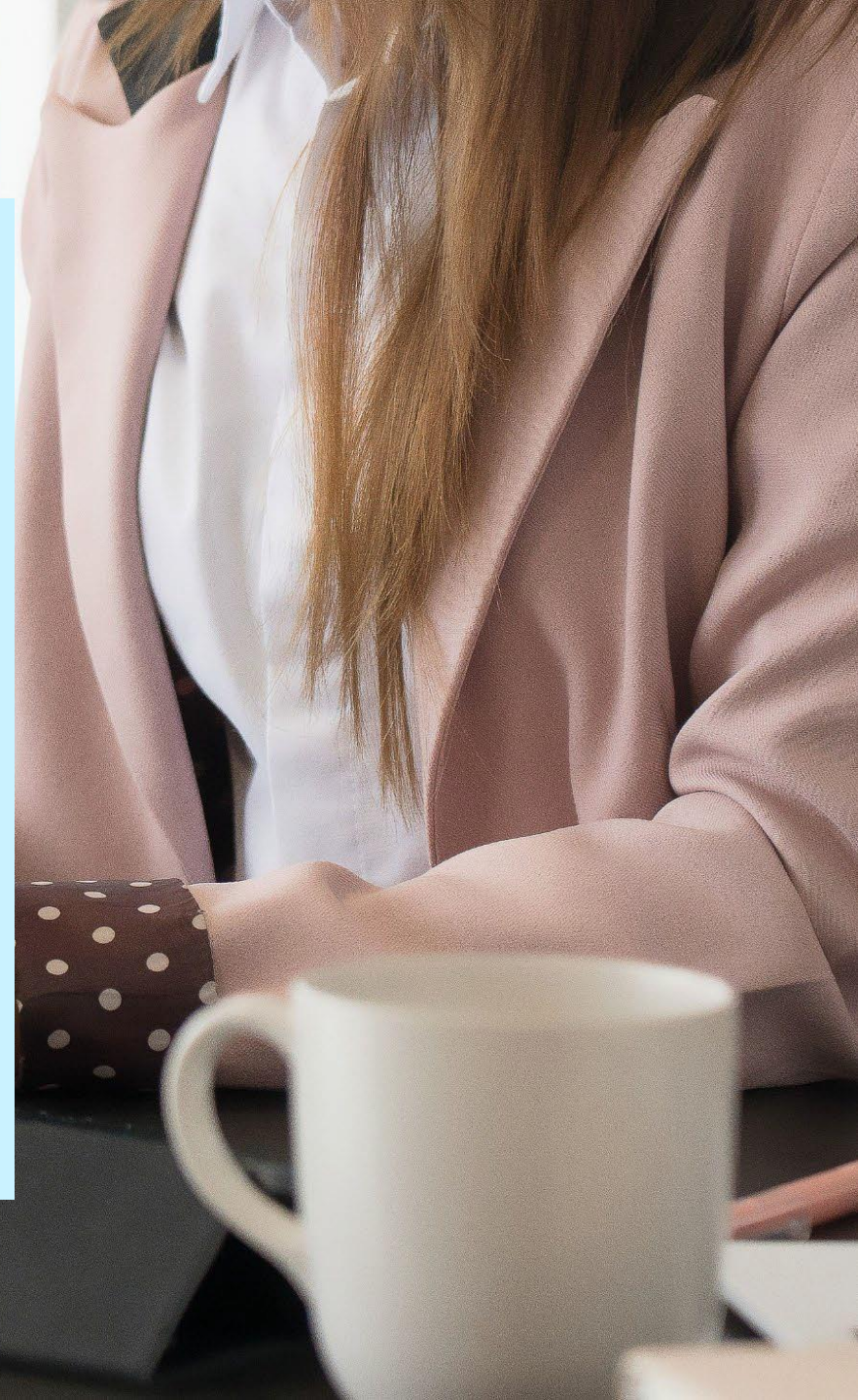
| | 2024 | 2023 |
|--|-----------|-----------|
| Interest income from investments | 804,505 | 873,775 |
| Interest expense | (868,391) | (866,411) |
| Net interest expense | (63,886) | 7,364 |
| Gains from disposal of interest in associate | 725,820 | 181,427 |
| Operating expenses | | |
| Impairment losses on financial assets | (268,242) | (150,000) |
| Other operating costs | (352,539) | (165,652) |
| Profit before income tax | 41,153 | (126,861) |
| Income tax credit | 25,000 | 19,500 |
| Profit for the year | 66,153 | (107,361) |

Insights and Movement Analysis

The financial results of Company XYZ indicate:

- Eroding earnings quality indicated by a significant proportion of non-operating income, including one time gains, when compared to operating income on a continuous basis – the company's operating profit for the current year was primarily driven by the one-time gains from the disposal of the associate. In the prior year, the company also made a loss.
- The net interest expense arising from the company's investments and borrowings are an indication that the Company is not appropriately managing its interest rate risks
- In addition, there was a significant increase in the company's expenses in relation to the prior year which are not tied to an increase in revenues for the year

04 Statement of Cash Flows



Statement of Cash Flows

01

What is the statement of cash flows?

- Summary of the cash inflows and outflows for a business over a specific period.
- Divided into three main sections: operating activities, investing activities, and financing activities.

- What are the major sources of cash?
- How does the net cash provided by operating activities compare to net income?
- What are the primary uses of cash in investing activities?

02

Preliminary Insights

03

Example

Company ABC:

- Relatively stable
- Small retail company
- Generally profitable

04

Further Insights – Ratios and Analysis

Example 3 – Statement of Cash Flows

Statement of Cash Flows

| | Year 2024 |
|---|-------------|
| Profit | 2,058 |
| Adjustments for: | |
| Depreciation | 1,029 |
| Interest Expense | 113 |
| Interest Income | (90) |
| Provision for Taxes | 1,139 |
| | <hr/> 4,249 |
| Movements in Operating Assets and Liabilities | |
| Accounts Receivable | 155 |
| Inventories | 452 |
| Accounts Payable | (845) |
| Revolving Credit Line | (1,283) |
| Interest Received | 90 |
| Interest Paid | (113) |
| Tax paid | (1,139) |
| <i>Cash from operating activities</i> | <hr/> 1,566 |

Investing Activities

| | |
|--|-------|
| Additions to PPE, being total cash used in investing activitie | (324) |
|--|-------|

Financing Activities

| | |
|------------------------------|---------|
| Repayment of Long-Term Loan | (74) |
| Proceeds from long-term loan | 100 |
| Dividends Paid | (1,118) |
| Issue of shares | 746 |

| | |
|---|-------------|
| <i>Cash generated from financing activities</i> | <hr/> (346) |
|---|-------------|

| | |
|----------------------|-------|
| Movement in cash | 896 |
| Opening cash balance | 6,419 |
| Closing cash balance | 7,315 |

From the company's cash flow statement, we are able to identify the following:

1. The company has positive cash flow from its operating activities as well as positive overall cash flow
2. The company has added to its PPE balance and this represents its sole spending on investing activities
3. The company relies on both debt and equity financing and issued shares for cash during the year
4. The company has issued a dividend to its shareholders in the current year
5. There is no significant deviation between the cash flows from the operating activities and the net income of the company

Red Flags in Statement of Cash Flows

Common red flags in the statement of cash flows include:

1. Negative or significantly declining cash flows from operating activities
2. Significant deviation between the cash flows from the operating activities and the net income of the company
3. Heavy reliance on cash inflows from financing activities as the company acquires more debt without indication of expansion, etc.
4. Continuous significant write-offs of property, plant and equipment

Red Flags in Cash Flows

Company XYZ
Statements of Cash Flows
Year ended December 31, 2024

| | 2024 \$'000 | 2023 \$'000 |
|--|----------------|-------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES: | | |
| Profit for the year | 398,194 | 116,225 |
| Adjustments for: | | |
| Depreciation | - | - |
| Amortisation of intangible assets | 6,286 | 6,286 |
| Share of profits in associate | (193,370) | (164,411) |
| Impairment losses on financial assets | 268,242 | 208,248 |
| Change in employee benefit obligation | - | - |
| Amortisation of transaction costs | 68,886 | 77,961 |
| Unrealised exchange gains on foreign currency balances | (1,511) | (5,496) |
| Gains from investment activities` | (725,820) | (266,990) |
| Interest income | (795,741) | (864,847) |
| Dividend income | (8,764) | (8,928) |
| Interest expense | 868,391 | 866,411 |
| Interest expense on lease liabilities | | |
| Income tax credit | (127,406) | (65,224) |
| | (242,613) | (100,765) |
| Changes in operating assets and liabilities | 195,733 | (57,499) |
| Interest received | 753,753 | 785,510 |
| Interest paid | (873,921) | (885,785) |
| Income tax paid | (20,139) | (72,856) |
| Net cash provided by/(used in) operating activities | 55,426 | (230,630) |

Insights and Movement Analysis

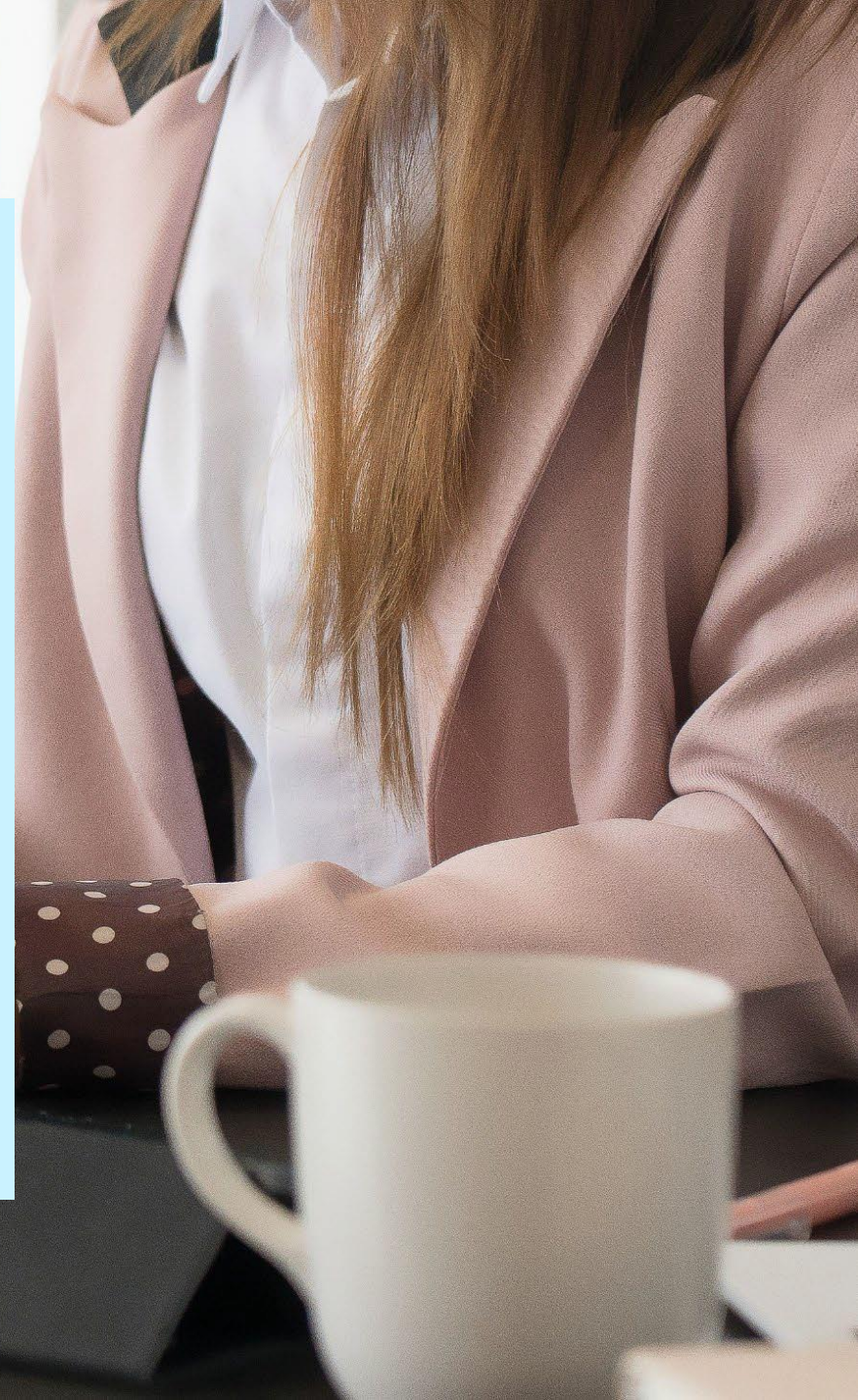
In the review of the statement of cash flows, we can identify

1. Negative cash flows in 2023 or significantly declining cash flows from operating activities
2. Significant deviation between the cash flows from the operating activities and the net income of the company in both 2023 and 2024

In response to these, we may consider:

1. Is the entity generating enough cash to support its operations?
2. Is there significant reliance on external financing including from related parties to finance the operations?
3. Are the operations of the entity viable in the long-term and what is the impact on going concern?

Notes to the Financial Statemen ts



Notes to the Financial Statements

The notes form an integral part to the financial statements. They allow us to boost our understanding of the information presented as a summary in the main statements. They may provide further details on transactions during the year, non-cash transactions, etc. which may not be described in sufficient detail in the main statements. The notes to the financial statements also provide information regarding the impact of regulations on the financial statements. For example, regulations may indicate that particular reserves, etc. need to be established.

A woman with long brown hair, wearing a pink blazer over a white shirt, is sitting at a dark desk. She is holding a smartphone in her right hand. On the desk in front of her is a white mug and a laptop. To the left of the text box, there is a stack of papers and a small green plant. The background is slightly blurred, showing a window and some office decor.

06 Spend Analysis and Benchmark ing

Trend Analysis and Benchmarking

The current year numbers of a company should not be considered in isolation and appropriate steps should be taken to analyse the balances in comparison to other metrics including historical performance of the same entity or comparison of ratios against the industry participants